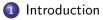
L5: Taxes

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Roadmap



2 Debt Tax Shields

3 Adjusted Present Value (APV) Method

4 Weighted Average Cost of Capital (WACC)



Motivation

- The only things that are certain in life are death and taxes.
- Nobody likes them.
- A surprising twist: taxes actually make borrowing look *more attractive*.

Roadmap





3 Adjusted Present Value (APV) Method

4 Weighted Average Cost of Capital (WACC)



Tax deductibility of interest (1)

- Interest payments are tax deductible in the United Kingdom.
 - There are some caps to the amount you can claim.
- Paid out of **before** tax earnings.
- Holding all else equal, a higher level of interest payments reduces the firm's taxable income.
- Debt financing has an **additional benefit** over equity financing along this channel.

Tax deductibility of interest (2)

- Consider two firms Firm Unlevered and Firm Levered.
- Firm Unlevered is 100% equity while Firm Levered borrowed \$1,000 worth of debt at 8% interest.
- Assume that capital expenditures, depreciation and the change in net working capital are zero.

| | Firm Unlevered | Firm Levered |
|----------------------------|----------------|----------------|
| EBIT | 500 | 500 |
| Interest | 0 | 80 |
| Pretax income | 500 | 420 |
| Tax (35%) | 175 | 147 |
| Net income to shareholders | 325 | 273 |
| Total income to D and E | 325 + 0 = 325 | 273 + 80 = 353 |
| Tax shield from debt | 0 | 28 |

• Total cash flow from Firm Levered is 28 higher — known as the **debt tax shield** (DTS).

Tax deductibility of interest (3)

• Firm Unlevered is 100% equity while Firm Levered borrowed D worth of debt at r_D % interest.

| | Firm Unlevered | Firm Levered |
|----------------------------|-----------------|----------------------------------|
| EBIT | С | С |
| Interest | 0 | r _D D |
| Pretax income | С | $C - r_D D$ |
| Tax (35%) | $\tau^{c}C$ | $\tau^{C}(C-r_{D}D)$ |
| Net income to shareholders | $(1-\tau^{C})C$ | $(1-\tau^{C})(C-r_{D}D)$ |
| Total income to D and E | $(1-\tau^{C})C$ | $(1-\tau^{C})C + \tau^{C}r_{D}D$ |
| Tax shield from debt | 0 | $\tau^{C}r_{D}D$ |

• Value from having debt of D at interest rate of r_D is $\tau^C r_D D$.

Roadmap





3 Adjusted Present Value (APV) Method

Weighted Average Cost of Capital (WACC)



Valuation of tax shields

• If a firm takes-out some debt worth *D* at an interest rate of *r_D* for *T* periods

$$PV(DTS) = \sum_{t=1}^{T} \frac{\tau^{C} r_{D} D}{(1+r^{*})^{t}}.$$
(1)

• If the debt is assumed to be held in perpetuity, then

$$PV(DTS) = \frac{\tau^{C} r_{D} D}{r^{*}}.$$
 (2)

• What discount rate should we use for r^* in (1) and (2)?

Discount rate for tax shields

- What discount rate should we use for r^* in the tax shields formula?
- The rate should reflect the riskiness of the tax shield payments.
 - (1) r_D : reflects the risk of the debt that generates the tax shields.
 - (2) r_A : reflects the risk of the corporate profits, which we need to generate tax shields.
 - (3) r_E : gives a conservative estimate of the risk.
- When we set $r^* = r_D$ then the formula for (2) simplifies

 $PV(DTS) = \tau^C D$

Adjusted present value method (APV) (1)

- A method for evaluating firms and projects.
- Say that a project is to be financed using debt and equity.
- APV method looks at a **counterfactual** where the project is 100% equity-financed then adds-in the tax benefits of debt.
- Explicitly separates the project's cash flows that are associated with **real** operations and **financing**.

Adjusted present value method (APV) (2)

- Refer back to slide (6) with Firm Unlevered and Firm Levered.
- Let's assume that their cash flows are perpetual.
 - I.e. each firm has project cash flows of *C* each period while Firm Levered has debt of *D* maintained in perpetuity.
- Denote the value of Firm Unlevered and Firm Levered by V_U and V_L respectively.

$$V_U = PV[(1 - \tau^C)C]$$
$$V_L = PV[(1 - \tau^C)C + \tau^C r_D D],$$

which can be combined to get

$$V_L = V_U + PV(DTS), \tag{3}$$

which is known as the **APV formula**.

• We'll make some more adjustments to equation (3) in future lectures.

Some notes on APV

- When calculating the APV of a new project, always use the **incremental** debt.
- τ^{C} is the **marginal** tax rate; not the average.
 - Need to look at the tax that you'll be charged on marginal debt.
- When we have positive taxes, we can create value by purely changing firm's capital structure, (see example later).

Personal taxes (1)

- Investors in the firm need to pay additional taxes, (e.g. capital gains and dividends).
- The cash flow to individual investors net of all taxes is what's important.

| | C-Corporation | | Individual | | |
|-------------|-------------------|-----------------|-------------------|-----------------------|----------------------|
| | Ordinary | Capital | Ordinary | | Capital |
| | Income | Gains | Income | Dividends | Gains |
| Time Period | (τ _c) | $(\tau_{c,cg})$ | (τ _p) | (τ _{p,div}) | (τ _{p,cg}) |
| Pre-1981 | 46.0% | 28.0% | 70.0% | 70.0% | 28.0% |
| 1982-1986 | 46.0% | 20.0% | 50.0% | 50.0% | 20.0% |
| 1987 | 40.0% | 28.0% | 39.0% | 39.0% | 28.0% |
| 1988-1990 | 34.0% | 34.0% | 28.0% | 28.0% | 28.0% |
| 1991-1992 | 34.0% | 34.0% | 31.0% | 31.0% | 28.0% |
| 1993-1996 | 35.0% | 35.0% | 39.6% | 39.6% | 28.0% |
| 1997-2000 | 35.0% | 35.0% | 39.6% | 39.6% | 20.0% |
| 2001-2002 | 35.0% | 35.0% | 38.6% | 38.6% | 20.0% |
| 2003- | 35.0% | 35.0% | 35.0% | 15.0% | 15.0% |

Source: Scholes et al. (2005), Taxes and Business Strategy (3rd ed), Table 1.1, p. 12

Personal taxes (2)

- Denote τ^i the personal tax rate paid on interest/ordinary income.
- Denote τ^{e} the personal tax rate on **dividends**.

| | Flow to debtholders | Flow to equityholders |
|----------------------------|---------------------|------------------------------------|
| Amount to distribute | 1 | 1 |
| Corporate taxes | 0 | $	au^{C}$ |
| Income after corporate tax | 1 | $1-	au^{C}$ |
| Personal taxes | $	au^i$ | $(1-\tau^{\mathcal{C}})\tau^{e}$ |
| Investor flow after tax | $(1-	au^i)$ | $(1-	au^{\mathcal{C}})(1-	au^{e})$ |

• See that there is no corporate tax liability for interest paid to debtholders.

• Tax benefit to debt if
$$(1 - \tau^i) > (1 - \tau^c)(1 - \tau^e)$$
.

• Has been the case historically.

Personal taxes (3)

• When debt is held in **perpetuity** then

$$PV(DTS) = D\tau^*$$

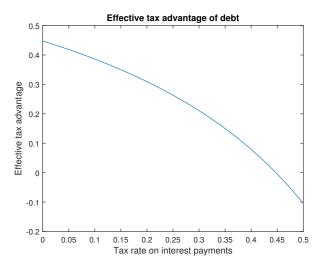
$$\tau^* = \frac{(1 - \tau^i) - (1 - \tau^C)(1 - \tau^e)}{1 - \tau^i},$$

which is expressed as a percentage. Derivation from Miller (1977).

- When τ^i is high, the tax advantage of debt is smaller.
- When $\tau^e = \tau^i$ then $PV(DTS) = \tau^C D$ as before.

Personal taxes (4)

- How does τ^* vary with τ^i ?
- Fix $\tau^{C} = 0.35$ and $\tau^{e} = 0.15$ and vary τ^{i} from 0 to 0.5 (below).



Example 1: leveraged recapitalisation

- Firm Pure has 1b shares outstanding, which are trading at \$640 per share.
- The firm is currently 100% equity.
- Assume that $\tau^{C} = 0.35$ and $r_{D} = 0.03$ while all personal tax rates are zero.
- Say that the firm issues \$100b in perpetual debt and uses the proceeds to **repurchase shares**.
 - (a) What happens to the share price? What is the value of the debt tax shield?
 - (b) What is the firm's value after the recap?
 - (c) How many shares are repurchased and at what price?
 - (d) Who gains and loses from the recap?
 - (e) What happens to the price at announcement?

Example 1 solution (1)

- The firm was originally 100% equity so $V_U =$ \$640 \times 1b = \$640b.
- With the new debt, we can use APV to get

$$V_L = V_U + PV(DTS)$$

= \$640b + \$100(0.35)b
= \$675b

where I just assumed that the debt was perpetual and r_D was the appropriate discount rate.

• Use the two equations and two unknowns approach to find the new share price and the number of shares repurchased.

$$S imes P_{new} = \$100b$$

 $P_{new} = rac{\$675b - \$100b}{1b - S}$

which can be solved to get $P_{new} = \$675$ and $S = \frac{100}{675}b$.

Example 1 [part 2]

- Now assume that there are personal tax rates of $\tau^e = 0.15$ and $\tau^i = 0.35$. Repeat the previous exercise!
- Give an intuition for the different price that the shares rise to on announcement relative to part 1.

Example 1 [part 2] solution (1)

• The effective tax benefit of debt is given by

$$\tau^* = 1 - \frac{(1 - \tau^{C})(1 - \tau^{e})}{1 - \tau^{i}}$$

= 0.15

- Then the present value of the DTS is PV(DTS) = \$15b.
- $V_L = $640b + $15b = $655b$.

$$SP_{new} = \$100b$$

 $P_{new} = rac{655 - 100}{1 - S}$

which can be solved for $S = \frac{100}{655}$ and $P_{new} =$ \$655.

 The price rise is now smaller given that there is less of a tax benefit of debt due to τⁱ > 0.

Roadmap



Adjusted Present Value (APV) Method



Weighted Average Cost of Capital (WACC)



Motivation

- We've explored the implications of taxes in the context of the APV method.
- APV is a versatile method of valuation, the further benefits of which we will explore in future lectures.
- But in industry, most firms will use a method called **weighted average cost of capital** (WACC) to account for tax benefits.
- APV method adjusted the cash flows associated with the project.
- WACC method instead adjusts the discount rate.

WACC definition (1)

- The APV method told us that we could **increase** firm value by assuming debt.
- When the corporate tax rate is positive, we define WACC as

$$WACC = \frac{E}{D+E}r_E + \frac{D}{D+E}(1-\tau^C)r_D$$
$$= r_A - r_D\frac{D}{V}\tau^C$$

• How does this compare with r_A?

$$r_{A} = \frac{E}{D+E}r_{E} + \frac{D}{D+E}r_{D}$$
$$> \frac{E}{D+E}r_{E} + \frac{D}{D+E}(1-\tau^{C})r_{D}$$
$$= WACC$$

where the inequality relies on $\tau^{C} > 0$.

WACC definition (2)

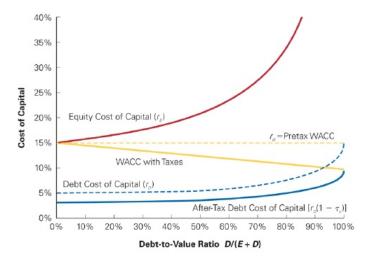
- How do we use the WACC estimate?
- If the cash flows from the **real** operations of the project are given by C_t for $t \in \{0, 1, 2, ...\}$ then discount as follows

$$V_L = \sum_{t=0}^{\infty} rac{C_t}{(1 + WACC)^t}$$

- Given that $WACC < r_A$, see that each of the cash flows C_t after discounting will be higher than using r_A .
- This incorporates the tax shields you'll be receiving from the Government!
- To use WACC though, we **must assume a constant leverage ratio**! I.e. $\frac{D}{E}$ is constant!

WACC intuition

- A project must generate sufficient returns to compensate investors for risk.
- Interest payments reduce taxes and thus the required rate of return from the assets.



Equivalence of APV and WACC (1)

- Firm valuation under the two methods can be shown to be the same under certain conditions.
- Let's start by assuming that we have a firm that has the following characteristics:
 - Perpetual cash flow of C (after-tax) in each period.
 - Has a **constant** $\frac{D}{V_l}$ ratio.
 - Discounts its tax shields with r_A .

Example A [for Aston] (1)

- Aston Martin produces the Vanquish (Bond car).
- Assume the following
 - $r_D = 0.060$.
 - $r_E = 0.124$.
 - $\tau^{C} = 0.350.$
 - D/A = 0.400.



Example A [for Aston] (2)

- Assume that Aston Martin considers investing £12.5b in a new factory to be built in Cornwall, United Kingdom.
- Will generate perpetual cash flows of £1.731b before tax each period. (I.e. £1.125b after tax).
- Project has same risk as their current operations and will be financed with same debt and equity ratios.
 - (a) What is the project's WACC?
 - (b) What is the value of the project under the WACC method?

Suppose now instead that rather than financing the project using a fixed debt to equity ratio policy, that the firm will instead use fixed perpetual debt of $\pounds 5b$.

(c) What is the value of the project under the APV method?

Example A [for Aston] solution (1)

(a) The project WACC is found as $$\label{eq:WACC} \begin{split} \textit{WACC} &= 0.124 \times 0.6 + 0.06 \times (1-0.35) \times 0.4 \\ &= 9\%. \end{split}$$

(b) The NPV using the WACC approach is then

$$NPV = -12.5b + \frac{1.125b}{9\%} = 0.$$

(c) Find the value of the unlevered firm as

$$egin{aligned} r_A &= 12.4\% * 0.6 + 6\% * 0.4 \ &= 9.84\% \ &\Rightarrow V_U &= -12.5 + rac{1.125}{9.84\%} \ &= -1.067b \end{aligned}$$

Example A [for Aston] solution (2)

• Then find the present value of the debt tax shields as

$$PV(DTS) = \frac{5b \times 0.06 \times 0.35}{r}$$
$$= \frac{0.105b}{r}$$

which will vary depending on which r we choose.

(i) Use
$$r_D = 0.06 \Rightarrow V_L = -1.067 + 1.75 = 0.685$$
.

(ii) Use
$$r_A = 0.984 \Rightarrow V_L = -1.067 + 1.067 = 0$$
.

(iii) Use $r_E = 0.124 \Rightarrow V_L = -0.218$.

Roadmap





- 3 Adjusted Present Value (APV) Method
- Weighted Average Cost of Capital (WACC)



Takeaways

- Taxes and capital structure: interest payments are a tax writeoff and so we generate **extra value** through tax shields.
- Two methods for evaluating APV and WACC.
- WACC is the primary method of use in the real world.